

# Globalisation of Higher Education from the Perspective of EU-Japan Collaboration

Date: Monday 10 March 2014 13:00-19:30

Venue: European Economic and Social Committee

Rue Belliard 99 Belliardstraat, Bruxelles 1040 Brussel, Belgium











## The 4th Kobe University Brussels European Centre Symposium

# **Globalisation of Higher Education from the Perspective of EU-Japan Collaboration**

Date: Monday 10 March 2014

**Venue: European Economic and Social Committee** 

Rue Belliard 99 Belliardstraat, Bruxelles 1040 Brussel, Belgium

Organiser - Kobe University Centre for EU Studies

Kobe University Centre for EU-Japan Collaborative Education

**Co-organisers** The European Economic and Social Committee

The EU-Japan Centre for Industrial Cooperation

The EU Institute in Japan, Kansai

Supported by ■ The Mission of Japan to the European Union, JETRO Brussels

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Moderator Prof. Taiji HAGIWARA,

Director, Centre for EU-Japan Collaborative Education,
Kobe University

Opening address H.E. Kojiro SHIOJIRI,

Ambassador of Japan to the EU

Introduction Prof. Kazunori UCHIDA,

Executive Vice President, Kobe University



# Opening of the Symposium

At their 2013 Summit, the Leaders of the EU and Japanese Authorities emphasised the importance of youth mobility and higher education ties. Moreover, the Authorities recognise the complementary and important roles industry and academia play, e.g. in research and development. This Symposium looked at the globalisation of higher education with reference to the situations in the EU and Japan.

Opening the event, and speaking on the eve of the 3rd Anniversary of the Great East Japan Earthquake, Ambassador Shiojiri emphasised the importance of commemorating the people who died by sharing our experiences and learning from each other thereby making our societies more resilient and happier. In an increasingly globalised world, universal values are important and rather than acting alone, we must involve others to promote and expand those values of which the EU is an

important champion. The Strategic Partnership and Economic Partnership / Free Trade Agreements (SPA and EPA/FTA) under discussion between the EU and Japan will embed those values. The Ambassador felt that education in all countries, and at all levels, must be 'levelled up'.

Kobe University's Executive Vice President, Kazunori Uchida, noted the role that universities, researchers and students can play in mitigating disasters through research and the fostering of human resources to develop a resilient, sustainable society. International academic collaboration programmes are driven by government initiatives, economic imperatives and shared research or educational interests. As Japan has looked to the EU, its universities have become more internationalised and there is now the possibility of joint EU-Japan double degree programmes.

# H.E. Kojiro SHIOJIRI

Ambassador Extraordinary and Plenipotentiary of Japan to the European Union The Mission of Japan to the European Union

Date of Birth: November 23, 1949 Education: University of Keio

Career in Outline:

1972 Passed Higher Diplomatic Service Examination

1973 Graduated from the Faculty of Economy, University of Keio Joined Ministry of Foreign Affairs of Japan (MOFA)

1982 Second Secretary, Japanese Mission to the European Community1983 First Secretary, Japanese Mission to the European Community

1992 Director, First International Economy Division, MOFA

1994 Director, Overseas Establishments Division, MOFA

1996 Counsellor, Embassy of Japan in the Republic of Korea 1997 Minister, Embassy of Japan in the Republic of Korea

1998 Director, Management and Coordination Division, MOFA

2000 Deputy Director-General, Economic Affairs Bureau, MOFA

2002 Deputy Director-General, European Affairs Bureau, MOFA

2003 Envoy Extraordinary and Minister Plenipotentiary, Embassy of Japan in the United States of America

2005 Deputy Vice-Minister, MOFA (in charge of management, budget, personnel, Parliamentary relations, etc.)

2008 Ambassador Extraordinary and Plenipotentiary of Japan to the Republic of Indonesia

2011 Ambassador Extraordinary and Plenipotentiary of Japan to the European Union

#### Prof. Kazunori UCHIDA

**Executive Vice President** 

In Charge of Industry-University Cooperation and Public Relations

Birth: 1950

Degree: Doctor of Agriculture, Kyoto University

Professional Career:

1977 Assistant Professor of Faculty of Agriculture, Kyoto University

1981 Lecturer of Faculty of Agriculture, Kyoto University

1984 Associate Professor of Faculty of Agriculture, Kyoto University

1994 Associate Professor of Faculty of Agriculture, Kobe University

1996 Professor of Faculty of Agriculture, Kobe University

2007 Professor of Graduate School of Agricultural Science, Kobe University

2009 Dean of Faculty and Graduate School of Agricultural Science, Kobe University

2013 Executive Vice President of Kobe University

# Prof. Taiji Hagiwara

**Event Moderator** 

Director of Centre for EU-Japan Collaborative Education (EJCE)

Professor, Graduate School of Economics, Kobe University

Research Field: Economics of Innovation and Input-Output Analysis Professional Career:

1984 Research Institute of Economics and Business Administration, Kobe University

1989 Faculty of Economics, Kobe University

2010-12 Dean of Graduate School of Economics

2013 Director of EJCE





# Policy on the Globalisation of Higher Education Institutions (HEIs) in Japan and the EU

**Presentations 13:40** - 14:45

13:40 Hideshi SEMBA, Counsellor, Mission of Japan to the EU: "Globalization of Higher Education in Japan"

14:00 Brian TOLL, Policy Officer, DG Education and Culture, European Commission "Education, the EU and Japan -an overview-"

14:20 Laure BATUT, President, EESC-Japan Follow-UP Committee; Member, Workers'Group, EESC: "Globalisation of Higher Education"

14:40 Questions and Answers



# Part I

The first speaker during the Session on the 'Policy on the Globalisation of Higher Education Institutions in Japan and the EU', Hideshi Semba (Counsellor, Mission of Japan to the EU) explained how Japanese policy now encourages Japanese universities to globalise and also promotes student exchanges. This policy shift has occurred as Japan has become more outward-looking and is supported at the highest levels of government. In his brief overview of the Japanese education system, Mr Semba explained that the 1,200 Japanese universities (80% private universities, others being 'national' or 'public') educate more than 3m students and with a 90% enrolment rate Japan feels it offers universal access to higher education. Whilst there has been a major increase in the numbers of international students coming into Japan (from 10,000 to 140,000 in the past 30 years), the number of Japanese students studying abroad has declined (from 80,000 in 2004 to 60,000 in 2011) and argued that this was due to Japanese students being 'inward-looking'. However, the number of Japanese students studying abroad under student exchange agreements has risen by 50%. Japan has several initiatives in this area -"Top Global University Project", "Go Global Japan" and "Re-Inventing Japan Project" as well as the promotion of student exchanges. PM Abe has established two major advisory councils on economy and education and wants to double the number of inbound and outbound students and to encourage the internationalisation of Japanese universities. November's 21st EU-Japan Summit underlined1 the importance of cooperating on educational issues. Brian Toll (Policy Officer, DG Education & Culture, European Commission) explained that, like Japan, Europe has a new strategy (Europe 2020). A 'digi-

tal agenda' is essential because of the technological developments allowing international education 'at home' through 'Massive Open Online Courses' (MOOCs) - the challenge will be to ensure that MOOC tuition is as good as traditional education. Whereas previous generations of students were interested in revolution or drawing on principles to innovate, students these days want to 'learn'. It is essential that the young acquire the necessary knowledge and skills to replace older workers and that the older workers are open to adopting new ideas. Despite the existence of the Education and Training 2020 (ET 2020) framework, education is very much an area reserved for Member-State action - the Commission can analyse and recommend but it is for the EU28 to act individually. A knowledge triangle linking education, research and innovation is essential. The Bologna Process was created to ensure comparable standards and quality of higher education qualifications. Through the Bologna Policy Forum, Japan could learn from the process and its universities could try to establish cooperation agreements with European universities either at a subject/university level. MEXT is interested in the EU's new focus on 'learning outcomes' (what a student is supposed to know and be able to apply) involving all stakeholders (students, lecturers and employers). European students are very mobile when compared with all students. Movement between the EU and Japan should increase in both directions. 'Exclusion' can be reduced by raising the proportion of young people completing tertiary education (goal of 40% of 30-34 year-olds by 2020). Mr Toll welcomed Japan's interest in joint degrees (as opposed to double or multiple degrees). For interoperable education a global system is required - not a harmonised one. He thought that Japan's interest in European education policy could be partly explained by a need to know and understand Europe 'better' if Japan is to increase its trade with the EU. The EU's Marie Skłodowska-Curie Actions provides a range of actions for researchers at different stages of their careers.

The final speaker, Laure Batut (President, EESC-Japan Follow-Up Committee) felt that the fact that each Member-State has its own education system allows people to move and learn different languages and cultures and become 'EU experts' and that such knowledge will ensure human resource development and will empower citizens. Higher education has a crucial role to create and disseminate

knowledge and ensure innovation and social research. The EESC feels that MOOCs may offer lower quality education than traditional diplomas and wants stronger inter-university cooperation, greater and better coordination between institutions and an internationalisation strategy to benefit the EU and all actors. In this globalised world, it is important that the EU promotes, rather than forgets, its values. Obstacles to mobility should be overcome (e.g. through 'go and return' tickets) and immigration systems should grant visas to students and teaching staff, with mobility being seen as an opportunity for cultural enrichment.

During a lively question and answer session, Mr Semba explained that his reference to '10 Japanese universities in the world's top 100' was an aspiration (currently it is 2:100) and accepted that the reduction in Japanese students studying abroad is not due to them being more 'inward-looking' (the questioner suggested exchange rate and high foreign tuition fees are significant). Another questioner felt that the stated policy of attracting foreign students was inconsistent with measures such as closing dormitories and reducing grants, and thought that the reduction in Japanese students studying abroad could be due to the fact that such students might find it *harder*, not easier, to find work in Japan after their studies. Mr Semba thought that the attitude of companies was changing. Ms Batut said that a 'free' university education was becoming increasingly rare in France and inequalities between students and the general population were posing a challenge to the French notion of the 'Republic' currently most French students have jobs and their work commitments can have a negative impact on their studies. A participant from Hitachi admitted that his company does still recruit every winter from prestigious Japanese schools, but emphasised that it is open to full-year recruitment and is interested in talent from Japan and from elsewhere. However, he noted that in his experience Japanese universities tend not to promote themselves to students in international schools and thought that the universities should improve their public relations activities.

<sup>1 &</sup>quot;[The] Summit leaders noted with satisfaction that cooperation in people-to-people exchanges including through ··· mobility programmes and academic exchanges between institutions of higher education had brought mutual benefits, increased inter-cultural links and enhanced mutual understanding. They considered it was very important to maintain these initiatives and further strengthen bilateral relations in education and culture···. Exchanges at higher education levels could be increased through ··· more double degree projects and joint mobility."
§ 48 of the Joint Press Statement issued following the 21st EU-Japan Summit

# Hideshi SEMBA

Counsellor

The Mission of Japan to the European Union



Hideshi SEMBA is a Counsellor in the Mission of Japan to the EU, Ministry of Foreign Affairs (MOFA), since July 2011. He started his career at Science and Technology Agency (STA) in 1996 after he completed his master's degree of science in Meteorological study. In 2001, he served as a government official of Ministry of Education, Culture, Sports, Science and Technology (MEXT). And he contributed to the development of Japanese science and technology policies in various fields, such as remote sensing by satellites, earthquake measuring, nuclear regulation, making funding programmes and so on.

# "Globalization of Higher Education in Japan"

Abstract: In Japan, the percentage of 18-year-old population bracket students enrolling in universities and junior colleges has been increasing to 56.2% recently. And enrollment rate has exceeded 90% as of now. It is assumed that Japan has already entered the stage of universal access to higher education. As for the acceptance of international students, the number of international students reached to almost 140 thousand. But after the Great East

Japan earthquake in 2011, we have struggled with the declining tendency. Japanese students studying abroad, has declined after peaking at 8.3 million people in 2004. At the present, it has been about 30% down, 5.8 million people in 2010. The Japanese Government struggled with this situation, and I will show some latest discussion about Government Policy & Initiatives.

#### Globalization of Higher Education in Japan:

( Made by Office for International Planning Higher Education Bureau )

10<sup>th</sup> of March, 2014 Hideshi SEMBA, Mission of Japan to the EU



#### Globalization of Higher Education in Japan

#### Outline:

- Overview of Higher Education System in Japan
- II. Student Mobility in Japan
- III. Government Policy & Initiatives



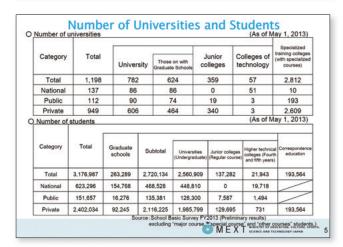
#### Globalization of Higher Education in Japan

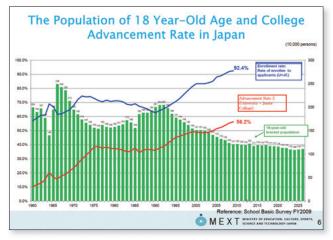
#### Outline:

- Overview of Higher Education System in Japan
- II. Student Mobility in Japan
- III. Government Policy & Initiatives



#### Types of Academic Degrees 1. Academic degrees and standard periods Degree Type Standard Period Junior college Associate 2 or 3 years University Bachelor 4 years Master (Academic / University 2 years Professional) (Graduate school) Doctor 2. Non-academic degrees and standard periods Degree Type Standard Period Institution College of technology Associate 5 years 2 or 3 years Diploma Professional Training College Advanced Diploma 4 years MEXT MINISTRY OF EDUCATION, CULTURE, SPORTS.



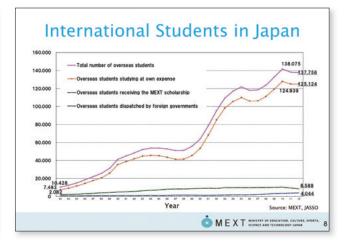


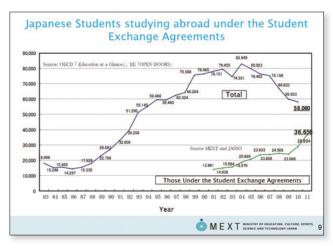
# Globalization of Higher Education in Japan

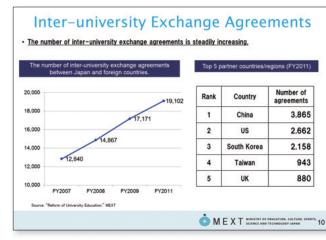
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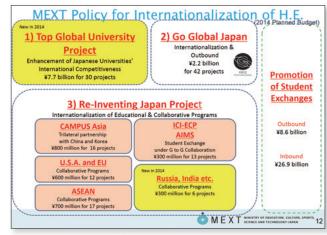
MEXT SCIENCE AND TECHNOLOGY JAPAN 7

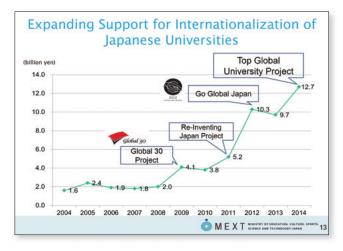


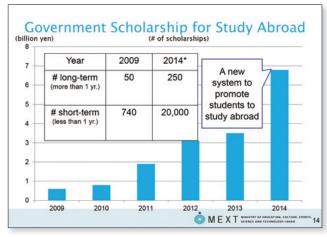


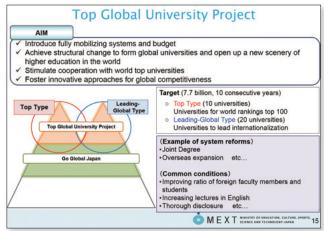


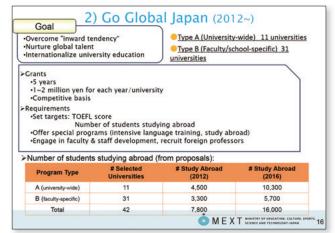


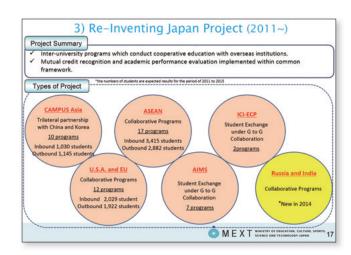












Region	Prefecture	Promotion of Global Human Resource Development		Refluency Jose Project			Global 30
		FY2012~FY2016	F1/2012~F1/2016	F)(2012~F)(2017	F17012~F12016	F)(2011~F)(201)	FY2008~FY2013
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Orugokur Shikoku	Broshima, Yamaguchi, Olayama, Shimana, Totton, Ehima, Kagasa, Koshi, Tokushima		-Terror Unic. -Yemaguch Unic. -Yamaguch Prefectual Univ.	Hiroshina University (ABMS)	*Enme Unic., Kagase Unic., Keen Unic.(1)	-Olayama Unic.(A — E) Hitrashina Unic. (B = E)	
Kyustur Okrawa	Fukusia, Sega, Ora, Hagasaki, Kumamota, Myajaki, Kagostona, Okrawa	-Riteumeken Asia Pacific Univ.	-Kyushu Unio, -Regessis Unio, -The Unio, of Kitalyushu	-Kyushu University (IOI-EOP)	-Kyushu Drov., Masada Urov. ( 8 ) -Kyushu Drov. ( 8 )	Wyushu Univ. (A – 1 ) •Ritsumakan Asa Pacific Univ. (B – 1 )	-Kyushu Univ.

#### Joint Press Statement of 21st Japan-EU Summit (Tokyo, 19 November 2013)

48.Summit leaders noted with satisfaction that cooperation in people-to-people exchanges including through the 4th Japan-EU English Haiku contest, partnerships, mobility programmes and academic exchanges between institutions of higher education had brought mutual benefits, increased inter-cultural links and enhanced mutual understanding. They considered it was very important to maintain these initiatives and further strengthen bilateral relations in education and culture. In this connection, Japan decided to invite young European intellectuals and researchers to Japan in February or March 2014, and the EU welcomed Japan's initiative. Exchanges at higher education levels could be increased through the Erasmus+ programme including through more double degree projects and joint mobility. In addition, the Marie Skłodowska-Curie programme will offer fellowships for young as well as experienced researchers from all over the world.

Global 30 Project (2009~2013)

13 top universities providing the highest level of research and education in the world

Offering degree programs in English

Japanese proficiency is not required at the admission

More than 30 undergraduate programs

More than 120 graduate programs

Take Entrance Examinations at Home Countries

International students can take admission test in their home countries.

Support for International Students

International student-friendly environments

Considerate support for living and studying in Japan

#### Abe-Education

Assistance for academic matters, Career planning, Visas, Financial support, Housing etc.

- Global human resources development: Important policy agenda item of Abe administration
  - Economic competitiveness
  - Revitalizing education
- Double students' mobility by 2020
  - 300,000 inbound and 120,000 outbound
  - Government-Industry-Academia joint efforts
- Strong universities
  - 10 Japanese universities among world top 100



MEXT MINISTRY OF EDUCATION, CULTURE, SPORTS, 18

# **Brian TOLL**

Policy Officer, Erasmus Mundus - Japan, Korea, South and East Asia, International Cooperation Unit, Directorate-General for Education and Culture

**European Commission** 



Brian Toll is responsible within the European Commission's Directorate-General for Education and Culture for international policy and relations, particularly in higher education. His focus is cooperation with Japan, Korea and India and the countries of Central, South and East Asia. Previously, he has worked in a number of different disciplines for the European Commission, specialising in international relations with Russian-speaking and Asian countries. Prior to joining the Commission, Brian worked as a consultant in international law, as a lexicographer and lecturer, including in higher education in Finland and on the academic staff of the Leningrad Polytechnical Institute and the University of Birmingham. His post-graduate discipline was education.

# "Education, the EU and Japan – an overview –"

Abstract: The European Union has decided where it wants to be by 2020 and set targets to guide itself along the way. There are common goals, to be pursued through both national and EU action: making education more responsive to help employability and reduce poverty, increasing R&D and innovation to make Europe more competitive and create jobs, and investing in cleaner technologies to combat

climate change while creating new business/job opportunities. The new Erasmus+ programme will support these policy goals by helping to modernise education, training, and youth work, fostering trans-national cooperation and bridging the worlds of education and work. In this presentation, Brian will explain some of the international opportunities for individuals and institutions on offer.





























# Laure BATUT

President, Japan Follow-Up Committee and Member, Workers' Group European Economic and Social Committee



Laure Batut is a French Member of the Workers' Group of the EESC. She is also a Quaestor and Members of the EESC's Social Affairs and Transport, Energy, General Interest Services sections. She is President of the EESC's Permanent Group on the Digital Agenda and its Japan Follow-Up Committee. She is also a Member of the EESC Permanent Group on General Interest Services.

She is a Member of the Europe-International Department of CGT-FO Confederation, France and former deputy General Secretary and Member of the Executive Boards of both the Civil Servants Federation FGF-FO and the SND-FO, Syndicat National des Douanes FO Union. She was also a Senior Officer, Receveur Principal des Douanes, MAD, Ministry of Economy & Finance. She has a Masters in Public Law and a Baccalaureat.

"Globalisation of Higher Education"





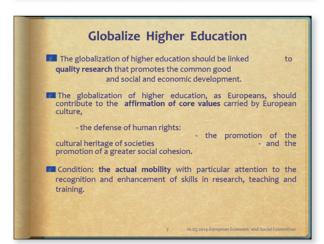




# 1. Importance of globalisation of knowledge and skills • Essential tool for human development: - In the globalized and competitive society, knowledge has become essential for all • Determinants of growth: - Innovation and knowledge are necessary for social, economic development - and contribute to the general welfare • Cohesion of societies: - Reducing inequalities - And creating citizenship.

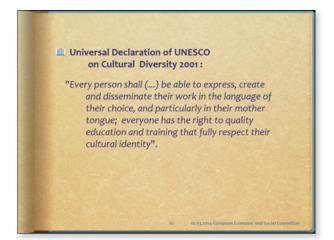














# **Collaborative Programmes and Industry Perspective**

#### **Presentations** ■ 15:00 - 16:45

- 15:00 Joost VAN IERSEL, President, Economic and Monetary Union and Economic and Social Cohesion Section, EESC:
  - "European Universities make up for societal commitment and entrepreneurship and sociental commitment"
- 15:20 Prof. Masahiko YOSHII, Dean, Graduate School od Economics. Kobe University: "The Globalization of Education and the University Reforms in Japan"
- 15:40 Prof. Hiroaki MARUYA, International Research Institute of Disaster Science: "Japanese Adult Education of the Field of Disaster Reduction and Business Continuity"
- 16:00 Prof. Yukio TOSA, Graduate School of Agricultural Science, Kobe University: "Aiming at Collaboration in EU-Southeast Asia-Japan triangle:Activities in Faculty of Agriculture"
- 16:20 Prof. Thomas Froehlicher, Dean, HEC-ULG Management School: "Europe-Japan: From Social Enterprise to Societal Enterpreneurship"
- 16:40 Questions and Answers



# Part II

Joost Van Iersel (President, Economic and Monetary Union and Economic and Social Cohesion Section, EESC) discussed the transition phase of universities in the EU. He emphasised that there is no single university that is not international. The EU has introduced agreed methods of university requirements and qualifications and is able to benchmark and pose right questions. Europe 2020 is not realised without strong universities. One of the methods to attract foreign students is to provide courses in English. Training and lifelong learning are also a key in this regard and alliance with in-

dustry will bring fruitful development.

Masahiko Yoshii (Dean, Graduate School of Economics, Kobe University) overviewed the globalisation of higher education in Japan with policy examples and then introduced a case of Kobe University. Kobe University developed several international education projects including Promotion of Global Human Resource Development, International Five-Year Economics Education Programme (IFEEK), and Programme for European Studies (KUPES). He marked several key factors: severe competition among Japanese universities, attract

better students, decrease in the management expense grants from the government and subsidies to private educational institutions. He added that globalisation of HEIs in Japan is necessary for the country to survive in the global competition in the 21<sup>st</sup> century and Kobe University has been adopting this movement. In order to accomplish those tasks, university reform by the government initiatives plays a significant role.

Prof. Hiroaki MARUYA (International Research Institute of Disaster Science, Tohoku University) introduced disaster reduction education in Japan, which is conducted at schools and community level as an adult education. He showed some examples implemented in Tohoku area. The Government also introduced disaster reduction specialist training in 2013 for central or local government officials. The widespread of damage caused by major disasters influences international economy, Prof Maruya also introduced Business Continuity Advancement Organisation (BCAO). He concluded his presentation by mentioning that the EU and Japan are able to cooperate in the field of Business Continuity Management and Supply Chain Management despite difference in type of disasters/incidents.

Yukio Tosa (Graduate School of Agricultural Science, Kobe University) first introduced his graduate school and then an example of a collaborative programme jointly organised by Kobe University, Kyushu University, Tokyo University of Agriculture, Kasesart University and Hohenheim University. This programme used remote lectures by teleconference system and implemented a joint excursion by students of the relevant universities in Vietnam. This programme started with two universities in Vietnam and Europe and was developed to a larger consortium of universities in South Asia and Europe.

Thomas Froehlicher (Dean, HEC - ULG Management School) explained that his school, HEC-ULg, a management school of University of Liege pursues <<Peaks of Excellence>> which employs interdisciplinary approach. The following three points are essential to the development of the management school; digital world, finance and the capacity

to transform the economic model to organisations. He introduced ICSEM (International Cooperative Social Enterprise Models) as an example of international collaboration in the relevant field. The main objectives of the project include mapping social enterprise models and institutionalisation processes of social enterprise models. This project involves 50 countries and several Japanese universities are also participating in this project. He finally introduced that Wallonia has been selected as a creative district by European Union and ULg is implementing a number of projects in research and education in this regard and concluded that creative organisations to transform the world is very important issue for the future and cannot be addressed without interdisciplinary approach. ULg wishes to develop skills to establish this idea cooperating with other universities, organisations and corporations worldwide.

In the Question and Answers session, following Prof. Maruya's presentation, it was mentioned that disaster prevention is a priority topic for EU-Japan for science and technology collaboration. Professor Hagiwara introduced one of the collaborative projects at Kobe University called Campus Asia Pilot Programme which deals with risk management with partners in China and South Korea. Then, the guestion on balance between research and education at universities in Japan was posed. Professor Tosa responded that they try to attain both missions, but in addition to them, they have to deal with many administrative work. It is also added that Japanese government is now trying to categorise universities by their focused functions. However, the EU side mentioned that good universities should not be limited to either education or research. One of participants pointed out that Japanese universities are facing budget-cut from the government and standing on such a situation, she posed a question what the long-term objective that universities have and how they plan to cope with this situation. Several speakers responded that fundamental research and applied research are well combined, and moreover industry is important partner to universities in terms of funding and commercialising.

### Joost VAN IERSEL

President,

Economic and Monetary Union and Economic and Social Cohesion (SOC) Section

European Economic and Social Committee



Joost P. van lersel (1940) started his professional career in 1967 as a civil servant in the Ministry of Economic Affairs. Subsequently he was secretary of a Dutch Employers Association. From 1979 till 1994 van lersel was MP (christian-democrat), in particular responsible for trade and industry and EC-matters, amongst others also as President of the European Movement. From 1992 till 2002 he was chairman of the Chamber of Commerce of The Hague with a special interest for regional infrastructural and spatial development in the Randstad. Van lersel acted as commissioner in several companies and was on the board of various social organisations. From 2002 he is Member of the European Economic and Social Committee. From 2006 till 2010 he chaired the EESC Consultative Committee on Industrial Change. Subsequently, he presided the EESC Steering committee Europe2020. Since April 2013 Van Iersel chairs the EESC Section EMU and Regional and Cohesion policy. His main fields of interest as a rapporteur in the EESC are industrial and sectorial policies, (European) metropolitan areas, and good EU governance. Van Iersel gives lectures and writes articles on political economy and Europe.

# "European Universities make up for societal commitment and enterpreneurship and societal commitment"

Universities in Europa are in a transition phase. A modernisation in programming and internationalisation is on its way. The landscape between the quality of universities as well as between countries is very diverse. The combining factor remain the Bologna declaration of 1999 that started a new perspective by the introduction of agreed methods of university requirements and qualifications, and a reduced number of years to be spent at universities by students. It has taken quite some time before all countries took the required measures but, at the moment, the process is going on satisfactorily.

However, for many universities there is still a long way to go to shorten their distance to society and to the real economy. Another very important field of action is the promotion of research. Many universities are still lagging behind in this respect, but, here again, we notice improvement. The EU is getting now more directly involved in improving output of universities and in promoting research programmes in which universities are engaged. Mzny students from Asia and from Japan find their way to outstanding European higher education.

# Prof. Masahiko YOSHII

Dean
Graduate School of Economics,
Kobe University



Masahiko YOSHII is Professor and Dean (November 2012 - November 2014) at the Graduate School of Economics, Kobe University. He obtained his doctorate of economics from Kobe University in 2001. His major research interests are comparative economic systems, and economies of Russia and Central-Eastern European Countries. He has published many books and articles on these subjects, and plays active roles in academic circles related with his research interests.

# "The Globalization of Education and the University Reforms in Japan"

After the two lost decades, Japan is now on a hard road to recover its political and economic position in the globalized world. For the purpose the government is pushing universities in Japan hard into reform themselves, and a main agenda is to globalize the educational system, especially to dispatch

more young Japanese abroad as well as to receive more foreign students. In this presentation, we will show our experience to deepen our academic and student exchanges with academic and higher educational institutes in the EU, and how it is related with the university reform policy.





# The Globalization of Education and the University Reforms in Japan

10 March, 2014 Dr. Prof. YOSHII Masahiko Graduate School of Economics Kobe University

#### Contents

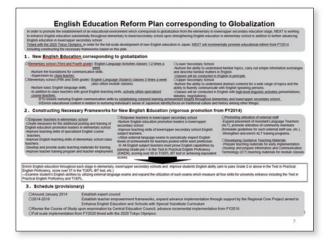
- ➤ Globalization of education in Japan
- Case of Kobe University
- ➤ Why Japanese Universities follow the educational globalization policy?

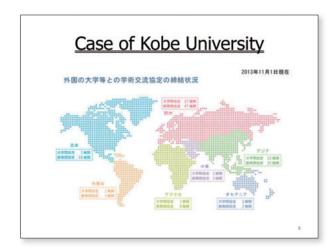






- ➤ Budget for FY 2014
- •To Bring up Global Human Resources (JPY 48.2bil: +5bil)
  - ➤ Globalization of universities (JPY 12.7bil: +3bil)
    - √ Super Global University (JPY 9.9bil)
      - Super Global University Project (new)
      - Global Human Resource Development Project
    - √ Re-inventing Japan Project (JPY 2.8bil)
  - > Exchange of university students (JPY 35.5bil: +2bil)
    - ✓Outbound scholarships (JPY 8.6bil)
      - long term: 200  $\Rightarrow$  250, short term: 10,000  $\Rightarrow$  20,000
    - √Inbound (JPY 26.9bil)



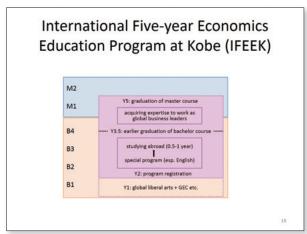




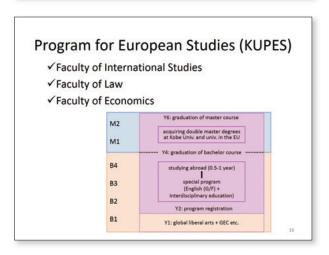




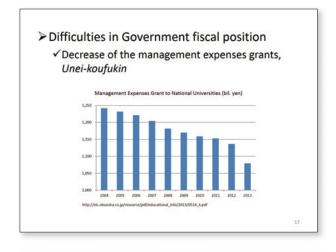
➢ Globalization of liberal arts
 ✓ Global English Course
 ✓ Global liberal arts subjects
 +
 ➢ Globalization of major subjects
 ✓ Faculty of International Studies
 ✓ Faculty of Letters
 ✓ Faculty of Human Development
 ✓ Faculty of Economics
 ✓ Faculty of Business Administration

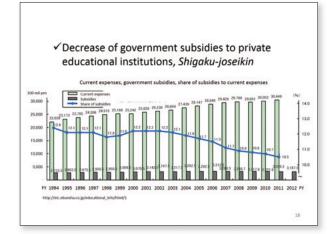






# Why Japanese universities follow the educational globalization policy? Decrease of 18 year old population → increase of competition among universities Ought Number of Hall Education Lines (Subsectional Lines) Description of Hall Education Lines (Subsectional Lines) Description of Hall Education Lines (Subsection Lines) Description of Hall Education Lines (Su





#### addictives

- ➤ Globalization of university education in Japan is necessary for Japan to survive in the global competition in the 21st century
- ➤ Kobe University also tries hard to globalize its education and research
- ➤ To accomplish the task, university reform efforts by the government plays a big role



Thank you for your attention! yoshii@econ.kobe-u.ac.jp

# Prof. Hiroaki MARUYA

Professor,
International Research Institute of Disaster Science,
Tohoku University
Vice Chairperson,
Business Continuity Advancement Organization, Japan



Professor Maruya entered the Ministry of Construction in 1983. Following the posts of Director of Construction Labour and Materials Office, Senior Coordinator for Disaster Management of Cabinet Office, Professor of Institute of Economic Research Kyoto University, Director for Disaster Management of Cabinet Office, etc., he has been in the present post since October 2013. He was awarded a doctorate in Economics in 2008. Writings: "Significance and Economic Effects of Business Continuity Plan", etc.

# "Japanese Adult Education of the Field of Disaster Reduction and Business Continuity"

In Japan, disaster reduction education in schools has attracted attention, because of a good example of tsunami refuge in the Great East Japan Earthquake. With the aspect of personnel training of disaster reduction in local governments and private companies, adult education has been carried out. To the staff of the local authorities, research organizations and some universities provide disas-

ter reduction education so far, and Cabinet Office started educational program from 2013. To personnel of private enterprise in charge of disaster prevention and Business Continuity Management, non-profit private organizations have taken main roles in the education. Some universities have also began the educational courses.

(1) At School

Earthquake.

(2) Adult Education

participate is also important.

has been carried out.

Globalisation of Higher Education Forum The Perspective of EU-Japan Collaboration

#### Japanese Adult Education of the Field of Disaster Reduction and Business Continuity

March 10, 2014



Prof. Hiroaki MARUYA, Dr. Econ.

IRIDeS, Tohoku University

Business Continuity Advancement Organization (BCAO)

#### 2.1 Evacuation of Students from the Tsunami

Evacuation led by students of Kamaishi Higashi Junior High School at the time of the Great East Japan Earthquake on March 11, 2013



Source: Web-sight of Cabinet Office, Japan

# 2.2 The State of their Junior High School after the Tsunami

1. Importance of Disaster Education

> Disaster education at schools is important for learning

It has attracted attention in Japan, because of a good

> Social education at community level in which residents

> In the aspect of personnel training of disaster reduction in

local governments and private companies, adult education

example of tsunami refuge in the Great East Japan

necessary disaster knowledge from childhood.



Source: Web-sight of Cabinet Office, Japan

#### 2.3 Evacuation Drill before the Tsunami

The drills were jointly carried out with a primary school nearby.



Source: Web-sight of Cabinet Office, Japan

#### 2.4 Learning about the Tsunami

Senior technical high school students taught tsunami to the junior high school students, using their original tsunami model.



Source: Web-sight of Cabinet Office, Japan

#### 3.1 Training course by Cabinet Office (CAO)

- Cabinet Office works on "the <u>Disaster Reduction</u> <u>Specialist Training</u>" for the staffs of central or local governments from 2013 (Twice in a year).
- ➤ It started based on the "Final Proposal" of Committee for Policy Planning on Disaster Management, Central Disaster Management Council of Japanese government
- Its purpose is to bring up the talented persons who can deal with natural disaster quickly and properly, and to form the network between the ministries and the local authorities.



#### 3.2 Contents of the CAO's Training

- > The training are divided into 3 levels:
- ① Stuff members (for section chiefs and the less, 4days),
- Middle-rank officials (for assistant managers and the less, 4days)
- 3 Executives (for managers, 2days)

#### Contents of the Executive Course

- 1. Actual situations of suffered societies
- 2. Examples of disaster management and lessons
- 3 The ways of disaster management
- 4. Leadership theory
- 5. Organizational management theory based on management by objectives
- 6 Management by objectives/Decision making

# 4.1 Disaster Reduction and Human Renovation Institution (DRI)

- The Disaster Reduction and Human Renovation Institution (DRI) was established in April 2002 by the Hyogo prefectural government with the support of the national government, is operated by the Hyogo Earthquake Memorial 21st Century Research Institute.
- To hand down the experience of the Great Hanshin-Awaji Earthquake to younger generations, DRI is committed to fulfilling its missions to improve local capacities for disaster risk reduction, support planning of disaster management policies and so on.



#### 4.2 DRI's Training Courses

#### 1 Top Management Course

Target: Governors; vice governors; mayors; vice mayors

Designed to enable heads of local governments to take proper actions.

They will discuss how to respond as the head of local government large-scale disaster, and governments should handle crisis management.



#### 4.3 DRI's Training Courses (continued)

#### 2 Management Course

DRI provides "professional training on disaster management" for local government officials in charge of disaster management.

#### 3 Intensive Courses

Carried out several times a year to help participants improve their disaster response and management capabilities.

Each course focuses on specific themes and is designed to achieve specific learning objectives.





# 5.1 Business Continuity Advancement Organization (BCAO)

- Established in Jan. 2006 by specialist and experts of Business Continuity Management (BCM).
- Activities: to educate companies and promote widespread adoption of BCM; fostering BCM specialists; standardization; awards; research; information dissemination; seminars
- Numbers of individual members: 2,139 (Feb. 21, 2014). Many of consulting firms on BCM are participating BCAO.
- > 10 study groups on specific fields, 3 regional study groups
- Qualification: "Certified BC Specialist Grade 1": Number of successful applicants: 3152. Grade 2: 119, Grade3: 29
- Information exchange with the Business Continuity Institute (UK) and Disaster Recovery Institute international (USA).
- Website of the BCAO http://www.bcao.org/

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#### 5.4 BCAO Award

Since FY2006, BCAO has awarded the companies or the groups who contribute to the spread of BCM and practice good BCM, on the purpose of the defuse of BCM in Japan.



#### 6.1 Emergency Manager

- Operated by <u>Japan Institute of Emergency Managers</u> (Non profit organization)
- Set up by Japan Emergency Management Association (Specialized in Local Authority)
- Their secretariats are in Research Center for Crises and Contingency Management, Meiji University



←Image of a certification card

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#### 6.2 Character of Emergency Manager

- "Emergency Manager" can accomplish the quick precise duties of crisis control in accordance with the progress of time after the crisis outbreak for crisis. In addition, he/she has necessary knowledge and skill and can try for reduction of the damage outbreak in an ordinary time.
- Training program and qualification examination are carried out to officials of <u>public and private organizations</u>
- > Type of qualification:
- · The First grade
- · The Second grade (natural disaster)
- · The Second grade (social risk)

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#### 7 Conclusion

- In the aspect of personnel training of disaster reduction in local governments and private companies, adult education has been carried out in Japan.
- To the staff of the local authorities, research organizations and some universities have provided disaster reduction education so far, and <u>Cabinet Office</u> started educational program from 2013
- To personnel of <u>private enterprise</u> in charge of disaster prevention and Business Continuity Management, <u>non-profit</u> <u>private organizations</u> and <u>private consulting firms</u> have taken main roles in the education. Some <u>universities</u> have also begun the educational courses.

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#### 7 Conclusion

- Even the difference in the type of disasters/incidents, <u>EU and Japan are able to cooperate in the field of BCM and SCM (supply chain management)</u>.
- 5. In March, 2015, The 3rd World Conference on Disaster Reduction on UN will take place in Sendai city in Japan. Tohoku University is preparing to support the conference as a local organization. The role of enterprises such as BCM and SCM are estimated to be discuss, because of widespread damage of major disasters lately in international economy. Contribution from EU is expected.

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# Prof. Yukio TOSA

Graduate School of Agricultural Science, Kobe University

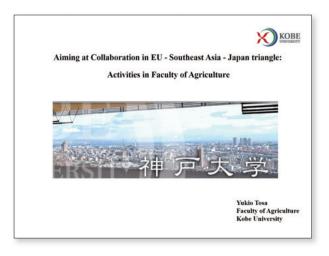


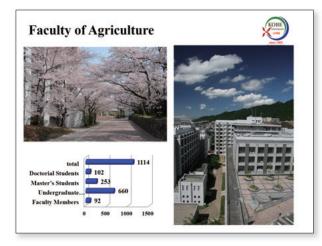
Yukio Tosa is a plant pathologist at Kobe University. He obtained a PhD at Kyoto University in 1988. After a career as an assistant and associate professor at Kochi University, he moved to Kobe University in 1996, and was promoted to a professor in 2006. His field of expertise is genetics of plant host – fungal parasite interactions.

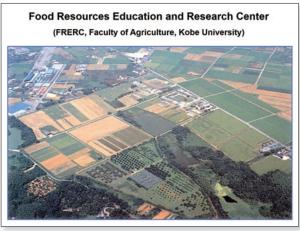
# "Aiming at collaboration in EU – Southeast Asia – Japan triangle: Activities in Faculty of Agriculture"

The Faculty of Agriculture, Kobe University, deals with various issues 'from farm to table', which are associated with foods, environments, and health. Global warming and the development of international food trades have made them global issues. To establish an international platform for agricultural education, we have taken several approaches.

One is IPAAE (International Platform for Asian Agricultural Education) program in collaboration with Kyushu University, Tokyo University of Agriculture and Technology (Japan), Chiang Mai University, Kasetsart University (Thailand), and University of Hohenheim (Germany). Some activities in this program will be presented.

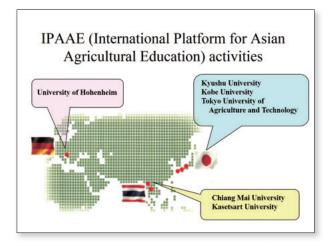


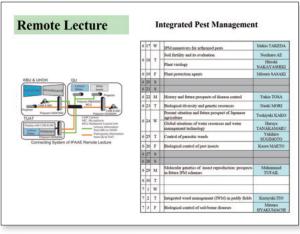












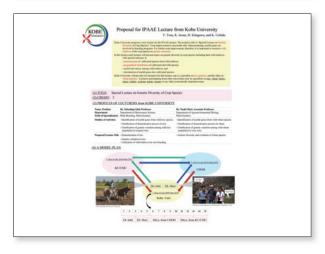
















# Prof. Thomas FROEHLICHER

Dean HEC-ULG Management School Liège University



Thomas Froehlicher is Director General of Liège University School of Management (HEC-ULg). He is a University Professor. He has a PhD in Management Sciences and a Licence in Sociology. He holds the AC-CENTURE Chair in Sustainable Strategy. His research, publications and expertise relate to the new ways of introducing innovation: the strategic network between management, engineering and art design. He was 'Délégue général' at ARTEM – Art, Technology and Management, which groups three Universities at the crossroads of artistic creation and design, science and technology, management and the entrepreneurial world. He has published a series of articles and books on the field: Design organisationnel et metamorphose des organisations, Working Spaces in Art, Science and Business.

"Europe – Japan: From Social Enterprise to Societal Entrepreneurship"

### Europe – Japan From Social Enterprise to Societal Entrepreneurship

Thomas Froehlicher, Dean & Director General HEC-ULg

# I SHEC WEST

#### **Influential**

"Research" as a broad spectrum of intellectual endeavour ranging from scholarly publication aimed primarily at the academic community, through professionally relevant publications and activities aimed at organizations and business practitioners, to educationally relevant productions aimed at learners and teachers in universities, schools and companies

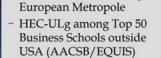
European Foundation for Management Development (EFMD)



#### PhD production in Management Sciences Defended PhD's in Year PhD's Progress 2 2006 2007 2 69 Average 2008 5 67 2009 59 2010 9 62 2011 12 58 2012 7 61

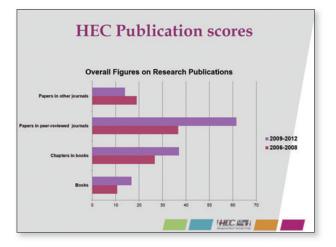


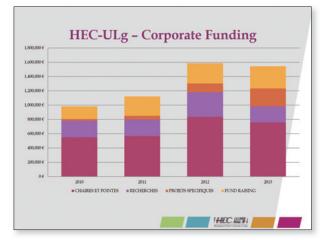
# Mission & Ambitions 2014-2018 - HEC-ULg, Management School of University of Liege (22.000 students) & Liege

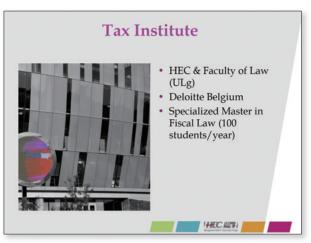


- « Peaks » of Excellence
- « Influential »
- « Transversal »









# **Economic Analysis & Public Governance**

- - Liege Competition and Innovation Institute LCII
  - ARC Competition & Innovation
  - SHARE (UE): Survey of Health, Ageing and Retirement in Europe
  - Chaire TECTEO on PPP

IHEC.IUTI

#### Asset & Risk Management **CARM** Ethias, Deloitte Luxembourg/Belgique, KBL-PWC Chairs **PWC Trading Room** Gambit (Spin-off) Corporate Finance (Sowalfin, BNPP-Fortis) HEC MITT

#### Supply Chain Management & **Quantitative Methods**



- QuantOM
- Partner Interuniversity Attraction Pole (IAP)
- ARC Modelization and semi-
- parametric inference Start (RW) POCAT: Planification & Transportation Supply Chains
- OPAL : Optimized Planning for Aircraft Loading, with Champ Cargosystems and TNT Airways

HEC MITT

#### Human Resource Management & Organizational Change



- LENTIC EGID CGC
- · ARC « Flexisecurity »
- GDF Suez-Mobistar -SNCB (with U. Hasselt) Chair
- ACERTA Project (with UCL)

HEC MITT

@GRH, e-academic Journal (AGRH)

#### **Social Enterprises &** The Social Economy



- CES (& CIRIEC)

- Coordination IAP « If not for Profit, for What? And How? » Largest International Research Conference in Liege, July 2013 CERA, SRIW Sowecsom, Baillet-Latour Chairs
- First Master in Scoial Enterprises
- Management
- Académie des Entrepreneurs Sociaux
- Prix Zenobe 2013
- EMES European Network Coordination
- Centre de Documentation CIRIEC

# Japanese social enterprises: major contemporary issues and key challenges

#### **ICSEM: International Cooperative Social Enterprise Models**



« If not for Profit, for What? And How? »

Pr. Jacques Defourny HEC-ULg 50 Countries Involved Worldwide (All Continents)

Keio Masanara Sakurai U, Meiji U, Nagoya Keizai U, Osaka City U, Rikkyo U, Ritsumeikan U, Tahoku U, Tokyo U, University Hyogo, Kobe

HEC MITI

#### **ICSEM Project**

#### 1. Mapping social enterprise models

- To identify and characterise the various sets of social enterprises in each country: fields of activity, social mission, target groups, operational model, stakeholders, legal frameworks, etc.
- On the basis of such descriptions, to make additional or alternative groupings so as to build one or several typologies of major social enterprise models in the country and/or field(s) under research
- To compare typologies of social enterprise models across countries and fields

#### 2. Institutionalisation processes of social enterprise models

- To analyse the extent to which social enterprise models identified in Part  $1\,\mathrm{are}$  currently institutionalised and the processes through which the institutional frameworks have emerged
- To analyse how such institutional frameworks are currently shaping the behaviour of social enterprise
- To locate the various social enterprise models in the whole economy as well as their trajectories  $% \left( 1\right) =\left( 1\right) \left( 1$

I HEC LUST



# Best practices from EU-Japan exchange programmes and internships / apprenticeships

#### **Presentations** ■ 16:50 - 17:55

- 16:50 Margherita ROSADA, Vulcanus Manager, EU-Japan Centre for Industrial Cooperation: "The experiences of Japanese interns in Europe and of European interns in Japan"
- 17:00 Motohiro HIRAOKA, Intern at Etudes et Productions Schlumberger and PhD student in the Department of Aeronautics and Astronautics at The University of Tokyo: "La Vie en Diversités"
- 17:10 Pascal ROTHNEMER, Principal Engineer SRFE/IE, Etudes et Productions Schlumberger: "What can European host companies learn from Japanese interns?"
- 17:20 Pavel TRANTINA, Member, Various Interests' Group, EESC:
  "Erasmus+: A new EU programme for education, training, youth and sports (2014-2020)"
- 17:30 Momo KONO, Kobe University and Intern, EESC:"A student's expectations of double degree programs"
- 17:40 Questions and Answers



#### Part III

Margherita Rosada (Vulcanus Manager, EU-Japan Centre for Industrial Cooperation), presented the findings¹ of surveys of host companies and participants in the Vulcanus in Europe and Vulcanus in Japan schemes – both schemes consist of language courses and work placements for technical students. 40% of the Vulcanus in Europe participants are from Tokyo (more students from Kobe would be welcome!) and ½ study mechanical engineering. ½ of the host companies are in manufacturing and 15% in services. ¼ of the placements are in Germany. 70% of Vulcanus participants are very satisfied with their placement, supervisor and integration into the company team.

60% of Vulcanus host companies have considered employing Japanese workers after taking part in the scheme. 85% of the host companies were satisfied with their trainees' background, personality and work. The most common reasons companies cited for taking part in the scheme were cultural and social (to help the staff improve communication with Japanese clients). ¼ students returned to Europe after completing their studies and 95% felt that the Vulcanus scheme had a long-term impact on their lives. In terms of the sister programme - some European participants in the Vulcanus in Japan scheme have gone on to create their own companies in Japan and have hosted sub-

sequent Vulcanus in Japan participants.

A current Vulcanus in Europe participant, Motohiro Hiraoka (Intern at Etudes et Productions Schlumberger and PhD student in the Department of Aeronautics and Astronautics at The University of Tokyo) is a student of image processing and statistical interference who had previously studied in Canada. Internships are rare in Japan – 90% of students graduate with no professional experience. He applied for the Vulcanus scheme to challenge himself and see if he was suited for working in a global environment. Whilst he found normal communication hard at first, the international 'language' of mathematics was something he could understand and apply to an algorithm he was working on and use his knowledge acquired outside Europe to solving a work issue.

Pascal Rothnemer (Principal Engineer - SRFE/IE, Etudes et Productions Schlumberger) explained the motivation for his company to host students such as Mr Hiraoka: Schlumberger has been hosting Vulcanus students for a number of years and has always found them to be highly motivated and intelligent. The students who apply all have a clear desire to be exposed to an international environment and show an interest in the whole expatriation (including the language) not just the job in hand. His interns request precise goals and deliverables and show a strong sense of quality in product development (even considering all aspects of prototypes) and so clearly like to deliver a well-finished product. Mr Hiraoka was right in asserting that Japanese students can offer problem-solving ideas that French/other European students would not have done. The host company therefore benefits from differences in education systems and is required to confront its ideas with those of the students. The company's activities in Japan are not seen as being a big firm (it only has 500 employees there) so it wants to be more exposed to Japanese academia and Vulcanus enables this as well as allowing it to test potential future employees.

Pavel Trantina (Member, Various Interests' Group, EESC) has previously only had limited contact with Japan, but will attend the 2015 World Scout Jamboree in Yamaguchi Prefecture. The Erasmus+ programme replaces several programmes and responds to a need for increased resources. In terms of boosting individual mobility, goals include having 1,800 movements of academic staff by 2030 and encouraging

joint master degrees for 2,650,000 students (scope for EU-Japan movements) and 500,000 examples of youth mobility. Goals for innovation transfers include encouraging e-twinning between schools and building capacity (mainly in the EU's neighbouring countries). Momo Kono (Kobe University and Intern, EESC) plans to follow a double degree programme at Kobe University and at KU Leuven, but the substance of the programme is more important than the mere name - it should give its students a different 'perspective', stimulate their abilities to adapt, help them communicate their ideas and should have long-term relevance. During her research she will have to consider things from two perspectives (those of each university) hence the value of double degrees. She hoped that by following a double degree she will have more employment opportunities. Whereas Europe has had a very long history of student mobility (since the Middle Ages), Japan does not, but she hoped that it would establish good partnerships with European universities to improve their quality and to address common issues (environment, ageing society). There are obstacles to double degrees - such as immigration and language issues. Moreover, some companies can use interns as 'cheap labour' without providing a meaningful training opportunity. She also doubted whether companies were interested in students with double degrees (particularly in Europe). The quality of traineeships is important. A favourable environment for students to maximise their knowledge for the benefit of society is needed.

During the Question and Answers session a Kobe University speaker explained that 80% of foreign students come from Asian countries, whilst 8% come from the EU. 63% of Kobe University students going abroad go to the EU. This imbalance could be addressed through internships (to European affiliates of Japanese companies and to domestic European companies) and using branches of Kobe University as a 'bridge' to Europe. Kobe University has to promote globalisation for both students and lecturers. MEXT has recognised the University as being a 'research oriented' university and gets an increased budget.

<sup>1</sup> The full Vulcanus in Europe report and Vulcanus in Japan report are available on the EU-Japan Centre website

# Margherita ROSADA

Vulcanus Manager EU-Japan Centre for Industrial Cooperation

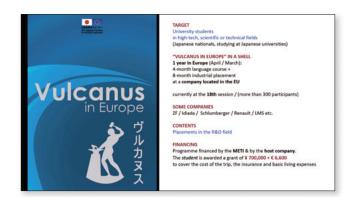


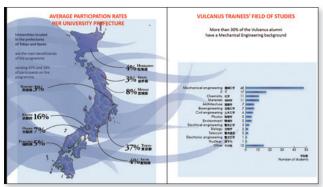
For 14 years, Margherita has managed the Vulcanus programme and staff in the EU-Japan Centre. Her duties include recruiting students and host companies, organising application screenings, matching student and internship profiles, overseeing visa and other legal issues. Her previous positions included working in education and tourism, and an internship at the European Commission. She has a degree in foreign languages and literature from IULM - University of Modern Languages, Feltre (Italy).

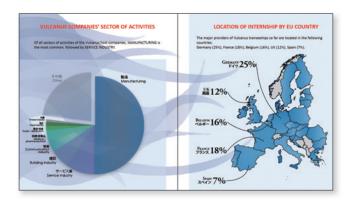
# "The experiences of Japanese interns in Europe and of European interns in Japan"

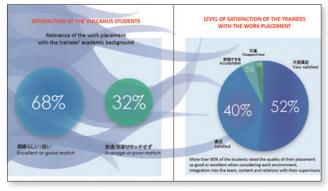
Abstract: An introduction to the EU-Japan Centre's Vulcanus in Europe and Vulcanus in Japan programmes for placing engineering and science stu-

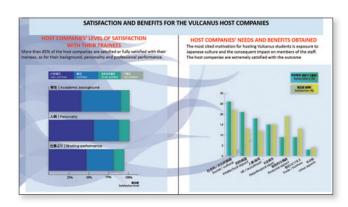
dents with foreign host companies, and an analysis of their results based on surveys of former participants.

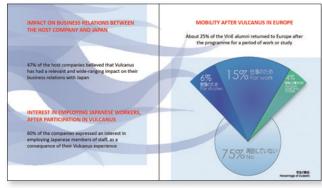


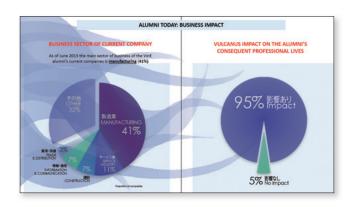


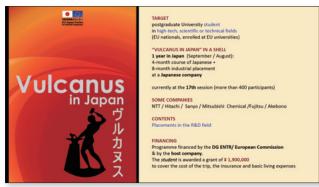


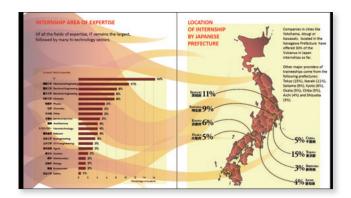
















#### Motohiro HIRAOKA

Intern at Etudes et Productions, Schlumberger PhD student in the Department of Aeronautics and Astronautics The University of Tokyo



Motohiro Hiraoka is a PhD student in the Department of Aeronautics and Astronautics, at The University of Tokyo, specializing in statistical inference and image processing. His deep interest in the world outside of Japan has pushed him to challenges beyond his studies onto an international platform. Mr. Hiraoka completed a year long graduate exchange program at The University of Toronto, Canada in 2011. In April 2013, he took part in Vulcanus, a Europe program comprised of a four months long French language course in Amboise, and in which upon completion, as of August 2013, completing his intern at Etudes et Productions Schlumberger in France conducting research on algorithms for automatic analysis.

"La Vie en Diversités"

# La Vie en Diversités

#### Motohiro Hiraoka

PhD Student at The University of Tokyo Intern at Etudes et Productions Schlumberger

#### Agenda

- 1. About Me
- 2. Vulcanus in Europe
- 3. Internship at Schlumberger
- 4. My motivation to come Europe
- 5. From different viewpoints
- 6. Conclusion

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#### About Me

- · PhD student at The University of Tokyo
  - o Dept. of Aeronautics and Astronautics
  - o Image Processing, Statistical Inference
- 1-year exchange at University of Toronto (Canada) in 2011
  - o Dept. of Computer Science
- Currently working as intern at Schlumberger within Vulcanus framework.

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# VinE 2013 Placement Comment Control Control

#### Vulcanus in Europe

- · 1-year training program
  - o 15 weeks of language courses
  - o 8 months of internship
    - >French courses in Amboise
    - ➤Internship in Paris





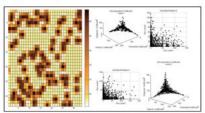


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#### Internship at Schlumberger

- · Interpretation Engineering
  - Developing a new algorithm for automatic image analysis



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# Why I applied for VinE?

- · My Experience from Toronto 1
  - Living in a foreign country made me refine the reason and objectives of my stay repeatedly.
    - "Why I came here?"
    - "What do I do?"
  - $_{\odot}$  I learned a lot from this self-motivating.
    - "I came to study artificial intelligence!"
    - "I make the most of this environment!"

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### Why I applied for VinE?

- My Experience from Toronto 2
  - o I had to make things out by trial and error.
    - "How do I register my class?"
    - "How do I find my apartment?"
    - "How do I open a bank account?"
  - o I became tough.
  - o I wanted to challenge myself more.

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#### Why I applied for VinE?

- · I wanted to know if I am suited to work in global environment.
  - o My academic knowledge
  - o My communication skills
  - o My mentality etc...

Are they at the level good enough for international work environment ...?

# After I started working

· Communication was difficult (and it is still).



#### After I started working

· But it was not impossible, thanks to the universal language called 'Mathematics'

 $p(K = k|X = x) = \frac{p(X = x|K = k)p(K = k)}{p(X = x)} \propto p(X = x|K = k)p(K = k)$ 

 $p(X = x|K = k) = \prod_{s \in S} p(X_s = x_s|K_s = k_s) = \prod_{s \in S} \frac{1}{\sqrt{2\pi \sigma_k^2}} \exp \left\{ -\frac{(x_s - \mu_{k_s})^2}{2\sigma_{k_s}^2} \right\}$ 

#### After I started working

- · That naturally led me to think ...
  - "Am I really eligible to work here?"
  - "Why do they take Japanese interns?"



#### After I started working

· In the job description, it says

"It is important to have different background /culture of employees."



#### From different viewpoints







#### From different viewpoints

"We work on images, and there are such proposed methods, so let's find the most suitable one!" My Supervisor









#### From different viewpoints

"We work on images, and there are such proposed methods, so let's find the most suitable one!" My Supervisor







"We need to study the property of images we work on."

#### From different viewpoints



My Supervisor



3

"There is one problem we need to avoid in the current calculation."

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#### From different viewpoints



My Superviso



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"This formula might let us avoid the problem."

Me

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### From different viewpoints

"I did research on related approaches. How about this formula?"







"This formula might let us avoid the problem."

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#### From different viewpoints

"I did research on related approaches. How about this formula?"







"I'll see it."

Me

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#### From different viewpoints



My Supervisor





"It works!!"

Mo

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# From different viewpoints

"Génial!!"



My Supervisor





"It works!!"

Me

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#### From different viewpoints

- Our different ways on approaching the problem converged to a new approach.
  - Without him, I would not have arrived at the new approach.
  - Without me, he would not have thought of applying the approach he knew.
- I went through the moment when a new idea grose from "Diversity".
- Other researchers in Boston also found our new approach interesting.

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#### Conclusion

- Motivated people in stimulating and difficult situation can learn a lot from it.
- Companies and interns, both of them can learn and benefit from the diversity between them.

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# Acknowledgement

- Thank you for listening.
- · And also I would like to thank ...
  - People from EU-Japan Centre for Industrial Cooperation for helping me through entire the program.
  - People from Schlumberger for giving me a very interesting experiences.

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#### Pascal ROTHNEMER

Principal Engineer - SRFE/IE, Etudes et Productions, Schlumberger



Pascal Rothnemer is a Principal Engineer with 25 years of seniority within Schlumberger. His expertise encompasses Software Engineering applied to the Oil and Gas Exploration & Production industry, more specifically the Acquisition, Processing and Interpretation of Well Log data. He contributed to the development of Schlumberger Products and Services such as the Platform Express Integrated Wireline Logging Tool, DecisionXpress - Rapid petrophysical data processing and visualization - or the new MaxWell Acquisition System. He currently works in the Interpretation Engineering Department headed by PhD Isabelle Le Nir at the Schlumberger Riboud Product Centre located in Clamart, France. Within this department he plays an active role in coaching and mentoring the young engineers. Pascal has a Masters in Mathematics from Universite Denis Diderot-Paris 7.

"What can European host companies learn from Japanese interns?"

#### Pavel TRANTINA

Member, Various Interests' Group European Economic and Social Committee



Pavel Trantina was born in 1975 in České Budějovice, Czechoslovakia. He studied history and political science at the Faculty of Arts of the Charles University in Prague and has worked as a political analyst in the Office of the President of the Czech Republic (1996-2002), International Commissioner of Junak - Association of Scouts and Guides of the Czech Republic (1998-2008, mostly as a volunteer), Chairman of the Czech Council of Children and Youth (2004-2007) and Director of the Department of EU Affairs at the Ministry of Education, Youth and Sports, responsible for the preparation of the Czech Presidency of the EU Council (2007-2009) and Coordinator of recognition of non-formal education in the ESF funded project "Keys for life" (2010-2011).

He currently works both as freelance trainer and project manager and EU projects and relations manager in the Czech Council of Children and Youth. A Member of the European Economic and Social Committee since 2006, specialized in youth issues, education, situation of young people at the labour market and volunteering, since 2011 Vice-President of the EESC Group III. In 2011 he was President of the EESC Coordination Group for EYV 2011. A volunteer for more than 20 years on different levels in several organisations, since its creation in 2012, he has been President of the European Alliance for Volunteering.

"Erasmus+: A new EU programme for education, training, youth and sports (2014-2020)"

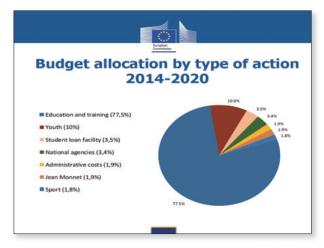












#### Momo KONO

MA student in the Graduate School of Economics, Kobe University Intern, European Economic and Social Committee



Momo Kono is a masters student of Economics at the Graduate School of Economics, Kobe University. She graduated from the Faculty of Intercultural Studies at Kobe University, having focused on international politics. Areas of research which are of interest are the Economics of Education, Education and Economic Development and Economic History. Particular interest in the correlation between students' mobility in higher education and socio-economic changes in Europe and Japan. She is working at the EESC as a trainee on an EU Institute in Japan, Kansai Scholarship.

"A student's expectations of double degree programs"

# A student's expectations of double degree programs

Momo KONO Kobe University and Intern, EESC

#### **Key points**

- Skills + Experience are more important than "the name value" of 2 degrees
- Utilize the best of both systems (EU + JPN)
- Prepare early for after graduation (Internships etc)

# Attractive points -What DD can do for students-



# Why EU-Japan collaboration on higher education?

- <u>Potential of inter-university cooperation</u> as a commonality between Europe and Japan
- · Various common issues to tackle





#### However...

- Limited chances of getting sufficient work experience and information
  - =>Need to develop favorable environment for students to maximize their knowledge for the benefit of society

#### Conclusion

- · Focus on "what the students can do"
- Use our common strength;
   Potential of Inter-university cooperation
- Need for broader opportunities for students to use their knowledge and experiences for society



#### Jane MORRICE

Deputy Chief, Equality Commissioner Northern Ireland (ECNI) Vice-President, European Economic and Social Committee (EESC)



Born in Belfast, Jane has worked in many challenging fields throughout her career. Former Deputy Speaker of the first Northern Ireland Assembly set up after the Peace Agreement, former Head of the European Commission Office in Northern Ireland and former BBC reporter, she was elected Vice-President of the European Economic and Social Committee in April 2013. In this capacity, she is also President of the EESC Communications Group. She is also serving her second term as Deputy Chief Commissioner of the Northern Ireland Equality Commission. A journalist by profession, she started her career covering EU affairs for a Brussels-based press agency - 'Europolitique'. She moved back to Belfast to work as a reporter for BBC in 1987 and went on to become Head of the EC Office in 1992. A founder member of the Northern Ireland Women's Coalition? a political party set up to promote women in politics - she became actively involved in politics in 1998 when she was elected to the new Northern Ireland Assembly. In 2000 she was elected by her peers to become Deputy Speaker of that Assembly. She was nominated to the EESC in 2006 and appointed to the NI Equality Commission in 2008.

Throughout her career she has been actively involved in peace building and conflict resolution. As EC representative, she was a member of Delors task force, which established the first EU PEACE Programme, and, during her time in politics, she worked on the implementation of the Good Friday Agreement. In her role as EESC Member she has written two reports on EU peace building and she continues to work to promote exchange of experience between Northern Ireland and people in conflict zones in other parts of the world. A fluent French speaker, Jane has been involved in promoting the integrated education of Catholic and Protestant children in Northern Ireland, the regeneration of Belfast waterfront as a Board Member of Laganside Corporation and the Salvation Army NI Advisory Committee. Her other interests include photography, travel and music.

# **Closing Remarks**

Jane Morrice (Vice-President, EESC) said how impressed she had been by Ambassador Shiojiri's opening address. She agreed that common values do give us a common purpose. Herman Van Rompuy's haiku1 at the last EU-Japan Summit were apt - we may be far apart, but live under the same sky and face the same challenges (boosting growth, competitiveness and innovation) arising through globalisation - this makes our relationship more important. The EU 2020 strategy and Abenomics are grand words but the key issue is to address the lost generation - a high level of unemployment among young people - even among university graduates. Events like this one help bring Japanese and European societies closer together. The EESC believes in both internal EU mobility but also tackling the international – European Universities are facing challenges to attract the best professors and students so improving the quality of education and increasing opportunities of mobility (of students, professors and researchers) is essential. Modernisation of educational approaches is needed – both in terms of the content of studies and technical advancements (e.g. on and offline courses) – HEIs whether they offer vocational or academic paths must be able to anticipate changes in the market and be ahead of the game. Vocational training involving academia and companies are useful. More cooperation between HEI and business is key to bringing stronger growth.

1 People far away / But sun and stars on our flags / Belong together



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